



ENCOURAGING GROWTH IN NEW BUSINESS AND OUTSTANDING PORTFOLIO



THE EUROPEAN LEASING MARKET IS DOING WELL

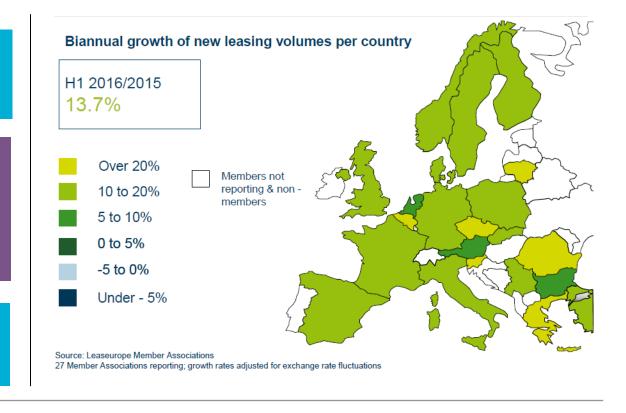


+8,95% Growth in 2014 vs 2013

65%
Total volume
done by UK,
Germany and
France

34,7% Of world volume

13
European
countries in the
world's top 20
for new business





BUT THE SKY MIGHT NOT BE SO BLUE



USAGE ECONOMY (1/4)



USAGE ECONOMY (2/4)







SoftBank

Smartphone rental

Smartphone comes with a local SIM card Multilanguage display Wi-Fi compatible









USAGE ECONOMY (3/4)



Audi A6 Saloon Special Editions

2.0 TDI Ultra Black Edition 4dr

£270.00 + VAT monthly rental £1620.00 + VAT initial rental



Business contract hire Contract term: 36 months Rental profile: 6 + 35 Annual mileage: 10000

2 litre Diesel Manual

view details

call back

+ compare





USAGE ECONOMY (4/4)

Software as a Service(SaaS) penetration in Western Europe software market



SHARING ECONOMY (1/2)



how zipcar works

4 simple steps to freedom











JOIN

Apply in the app and drive in minutes. Or apply online. Once approved, we'll send you a Zipcard to access vehicles worldwide.

RESERVE

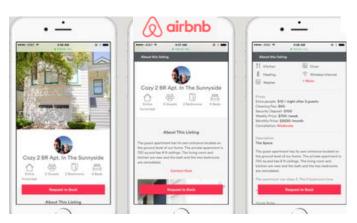
Book a Zipcar for as little as 1 hour or as long as 7 days.

TAP

Hold your Zipcard to the car's windshield—or tap the app—to unlock. Voita! It's all yours.

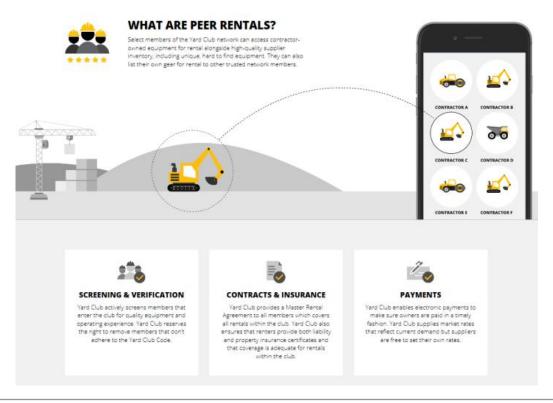
DRIVE

Hit the road. When you're done, park the car in its reserved spot and use your Zipcard or the app to lock.



SHARING ECONOMY (2/2)

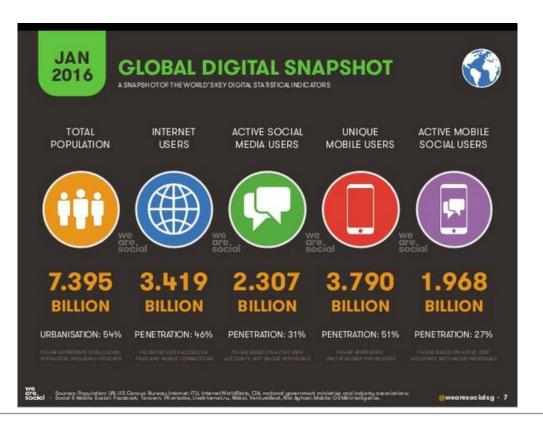




KEEPING UP WITH THE GROWING PACE OF DIGITAL TRANSFORMATION

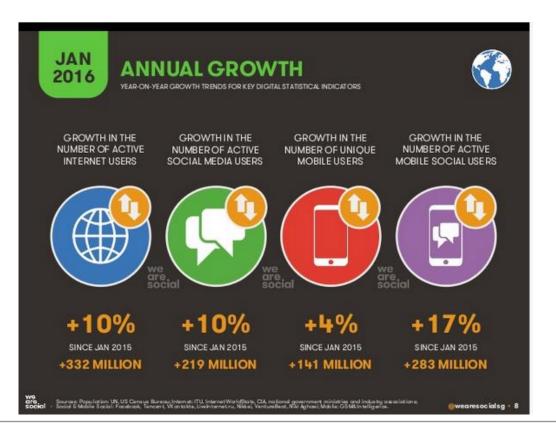


DIGITAL KEY FIGURES





DIGITAL KEY FIGURES





LOW COST COMPETITION











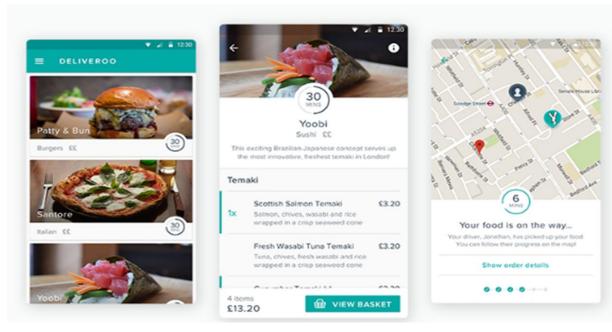






DIGITAL REVOLUTION





OUR BUSINESS AS IT COULD BE IN A FEW YEARS

THE WAY WE LIVE IS CHANGING



INCREASING THE INTERNATIONAL FOOTPRINT OF YOUR BUSINESS

CORPORATE CONCENTRATION



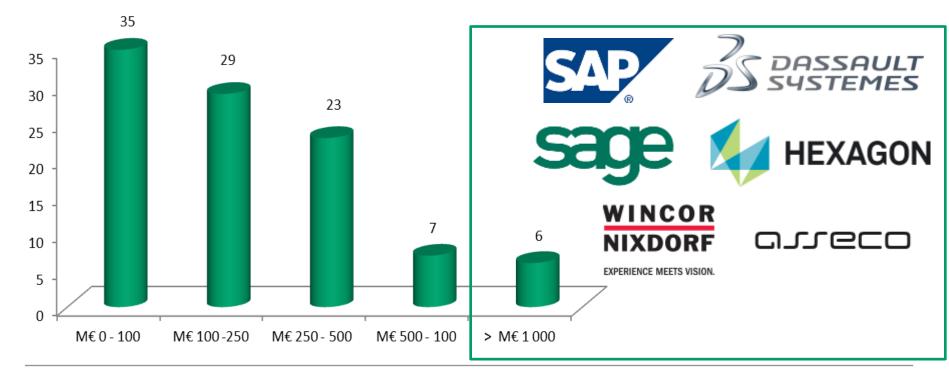


CAR INDUSTRY CONCENTRATION



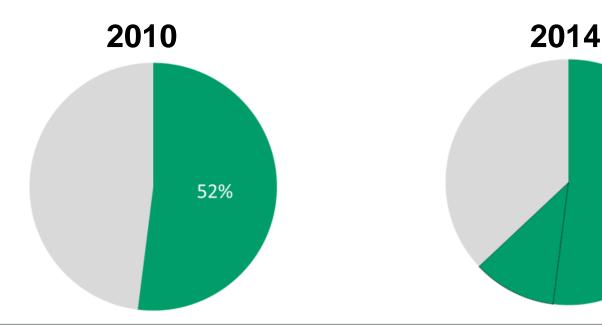
IT INDUSTRY CONCENTRATION

European software vendors ranking 2015 – 2014 Revenue (Software +Services - m€)



IT INDUSTRY CONCENTRATION

Top 10 European sofware vendors – revenues

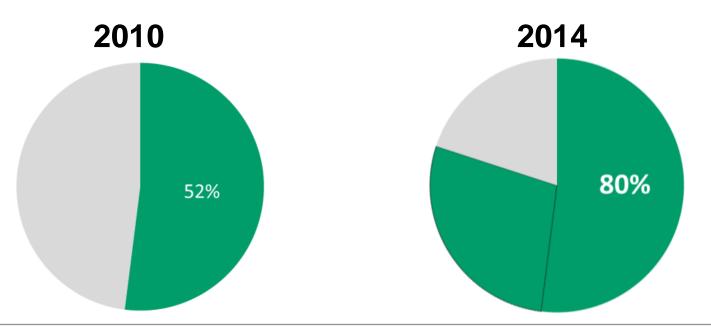




63%

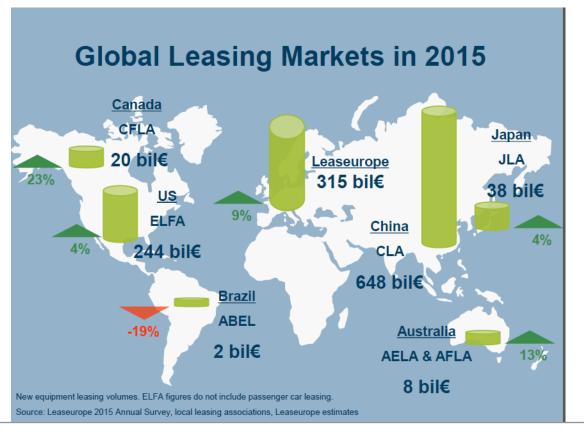
IT INDUSTRY CONCENTRATION

Top 10 European sofware vendors - profits





GROWTH OF LEASING WORLDWIDE





Thanks

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